





TOWN OF DRUMHELLER 703 2 Avenue West Drumheller, AB T0J 0Y3

TIBRE Drumheller



OVERVIEW

- TIBRE Project Initiative
- The Tourism Industry
- Tourism in Drumheller
- Results

TIBRE Project Initiative

What is TIBRE?

- Definition:
 - Tourism Industry Business Retention and Expansion Program (TIBRE)
- Purpose:
 - To assess the health and intentions of tourism businesses, and identify issues and opportunities
- Project Committee, includes representatives from:
 - Local organizations such as the Town of Drumheller, Drumheller Chamber of Commerce, Tourism Drumheller, with the assistance of other economic development organizations
 - Alberta Culture and Tourism

About the TIBRE Program

- Firm Visitation: The heart of the TIBRE program is to identify existing tourism businesses and visit them to assess the health and intentions of the businesses.
- Data Collection: The primary tool of the visitation portion of the TIBRE program is a questionnaire which will be filled out by the interviewers during the visit.
- Follow-up: The TIBRE program has the potential to identify firms that need additional follow-up. Following the visit, the interviewers will assess if the business needs any immediate follow-up to assist with either retention issues or expansion opportunities
- Reporting: The data that is collected from the TIBRE survey's will be aggregated, along with other data available to Tourism Division's research unit (e.g. PRISM data, occupancy, etc.), will be put into a community report.
- Reflection: Once the data has been reported, there will be an opportunity for the community and the TIBRE partners to consider next steps in support of the tourism industry in their municipality.

Visitation and Data Collection:

- The local TIBRE Project Committee recruited volunteers and invited tourism businesses to participate in the program
- Volunteers interviewed the business owner/operators to ask about their business operations and identify retention issues or expansion opportunities for follow-up
- The data collected was entered into a database, aggregated and analyzed by Alberta Culture and Tourism

The Tourism Industry

What is Tourism?

Definition:

"The activity of persons traveling to and staying in places outside their usual environment for not more than one consecutive year for leisure, business and other purposes ... A tourism trip occurs when visitors take an overnight trip, or a same-day trip of more than 40 km (one-way) outside of their home community". (source UNWTO; Statistics Canada)

Tourism is an industry of industries

"Tourism is a collection of activities, services and industries that delivers a travel experience, including transportation, accommodations, eating and drinking establishments, retail shops, entertainment businesses, activity facilities and other hospitality services provided for individuals or groups traveling away from home." (source: Northern Arizona University, ecotourism course material)

Global Tourism Industry



WHY TOURISM MATTERS

World Tourism Organization (UNWTO) July, 2017

Global Tourism Industry

INTERNATIONAL TOURIST ARRIVALS 2016

*Share (%)



WORLD: 1,235 MILLION





© World Tourism Organization (UNWTO) July, 2017

Global Tourism Industry





WORLD'S TOP TOURISM SPENDERS

INTERNATIONAL TOURISM EXPENDITURE 2016



© World Tourism Organization (UNWTO) July, 2017

Canada's Tourism Industry

Traveller's to Canada by country of origin top 15 countries (2015)

| | 2015 Overnight trips | | |
|--------------------------------|----------------------|--------|--------------------|
| | Trips | Nights | Spending in Canada |
| Country of origin ¹ | thousand | ls | C\$ millions |
| United States | 12,669 | 54,205 | 7,761 |
| United Kingdom | 686 | 8,310 | 972 |
| China | 483 | 15,078 | 993 |
| France | 477 | 7,726 | 676 |
| Germany | 325 | 6,536 | 600 |
| Australia | 291 | 5,139 | 790 |
| Japan | 260 | 3,427 | 465 |
| India | 200 | 7,091 | 359 |
| Mexico | 190 | 2,774 | 330 |
| Korea, South | 177 | 3,177 | 252 |
| Hong Kong | 142 | 2,164 | 193 |
| Italy | 126 | 1,415 | 152 |
| Netherlands | 119 | 1,682 | 214 |
| Switzerland | 115 | 1,706 | 240 |
| Brazil | 112 | 2,544 | 232 |

^{1.} May include more than one country.

Source: Statistics Canada, Tourism and the Centre for Education Statistics.

Last modified: 2016-11-01.

Economic Impact of Tourism in Alberta

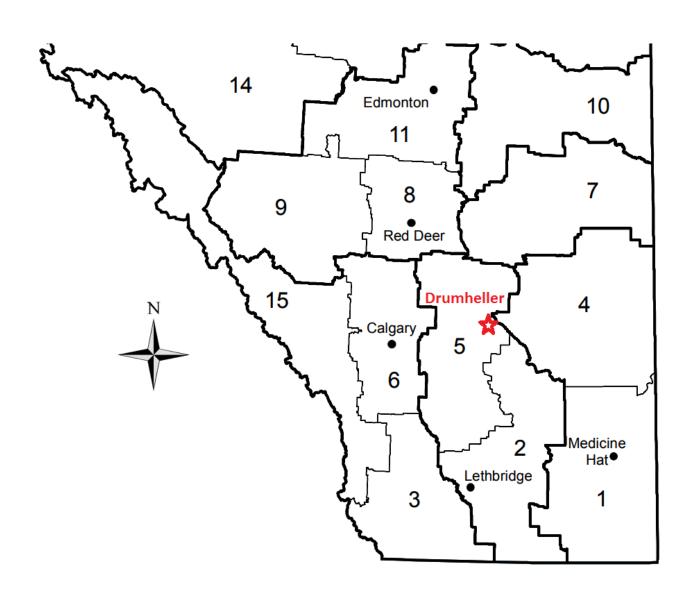
- \$8.1 billion in visitor spending (2015)
- \$9.3 billion to Alberta's GDP (2015)
- \$4.1 billion in federal/provincial/local tax revenue (2015) (\$ 2.4 billion federal, 1.2 billion provincial and \$508 million local)
- 127,000 full-time direct and indirect jobs (2015)
- 19,000 tourism businesses (2015)

Sources: Statistics Canada; Econometric Research Limited



Tourism in Drumheller

Census Division 5



Census Division 5

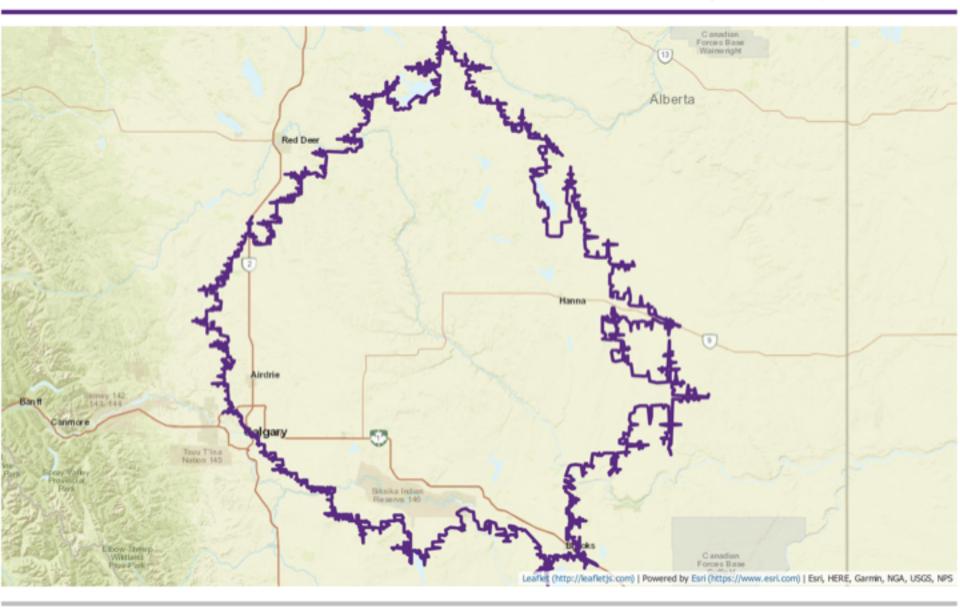
| Source: STATISTICS CANADA | | | | |
|----------------------------------|---------------|---------------|---------------|---------------|
| 2012 2013 2014 2015 | | | | |
| Person Visits Census Division 5 | 784,022 | 782,550 | 706,076 | 749,190 |
| Expenditure Census Division 5 | \$ 72,407,672 | \$ 64,117,658 | \$ 60,207,127 | \$ 66,006,723 |

| Person Visits by Length of Stay 2015 | | | | |
|--------------------------------------|---------|--|--|--|
| Same Day Overnight | | | | |
| Census Division 5 | 184,665 | | | |
| 75% 25% | | | | |

| Expenditure by Length of Stay 2015 | | | | |
|------------------------------------|----------------------------|-----|--|--|
| Same Day Overnight | | | | |
| Census Division 5 | us Division 5 \$34,027,803 | | | |
| | 52% | 48% | | |

LOCAL MARKET STATISTICS

| | DRUMHELLER | DRUMHELLER + 1.5 HOURS | ALBERTA |
|--------------------------------------|------------|---------------------------|-----------|
| # of Households | 3,434 | 187,050 | 1,627,993 |
| Population | 8,881 | 549,798 | 4,297,547 |
| Median Age of HH Maintainer | 53 | 47 | 47 |
| Av. Household Income | \$102,602 | \$108,913 | \$127,468 |
| Own their Homes | 79% | 80% | 74% |
| Apprenticeship/Trades Certificate | 13% | 10% | 10% |
| University Degree | 16% | 18% | 24% |
| In the Labour Force | 73% | 72% | 73% |
| In Sales and Service Occupations | 22% | 18% | 15% |



Royal Tyrrell Museum 2017 Total Visitors = 489,250

| Top 10 Countries | # of Visitors | Percentage |
|------------------|---------------|------------|
| Canada | 432,512 | 88.4% |
| United States | 16,244 | 3.3% |
| United Kingdom | 4,738 | 0.96% |
| Germany | 3,352 | 0.69% |
| Australia | 3,023 | 0.62% |
| China | 2,373 | 0.49% |
| Netherlands | 1,768 | 0.36% |
| Mexico | 1,307 | 0.27% |
| France | 1,078 | 0.22% |
| Denmark | 968 | 0.2% |

Royal Tyrrell Museum 2017 Total Visitors = 489,250

| Top Provinces | # of Visitors | Percentage |
|------------------|---------------|------------|
| Alberta | 290,169 | 67.38% |
| British Columbia | 44,555 | 10.35% |
| Ontario | 31,164 | 7.24% |
| Saskatchewan | 29,434 | 6.84% |
| Manitoba | 15,092 | 3.50% |
| Quebec | 8,746 | 2.03% |

| Top Cities/Areas | # of Visitors | Percentage |
|--------------------------------------|---------------|------------|
| Calgary | 119,080 | 41.04% |
| Edmonton | 55,400 | 19.09% |
| Langdon area (incl. Drumheller) | 10,136 | 3.49% |
| Airdrie | 9,327 | 3.21% |
| Red Deer | 8,171 | 2.82% |
| Spruce Grove (incl. Parkland County) | 5,271 | 1.82% |
| Medicine Hat | 4,178 | 1.44% |
| Lethbridge | 4,107 | 1.42% |

LOCAL Statistics

| | 2016 | 2017 |
|----------------------------|---------|---------|
| World's Largest Dinosaur | 129,897 | 126,227 |
| Visitor Information Centre | 57,805 | 57,270 |

| | Person Tours | Visitors |
|----------------------|-----------------|----------|
| Atlas Coal Mine 2017 | 30,004 | 25,251 |

LOCAL Statistics

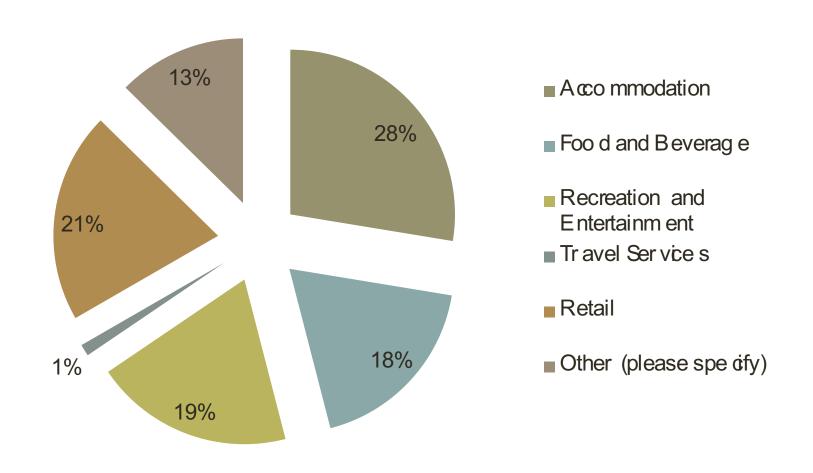
| Kneehill County Survey 2017 Respondents | Count | Percentage |
|---|-------|------------|
| Alberta | 780 | 59.18% |
| Ontario | 184 | 13.96% |
| British Columbia | 153 | 11.61% |
| Saskatchewan | 84 | 6.37% |
| Manitoba | 43 | 3.26 |
| Quebec | 30 | 2.28% |
| New Brunswick | 18 | 1.37% |
| Nova Scotia | 14 | 1.06% |
| Newfoundland and Labrador | 11 | 0.84% |
| Northwest Territories | 1 | 0.08% |
| TOTAL | 1,318 | 100% |

TIBRE Results

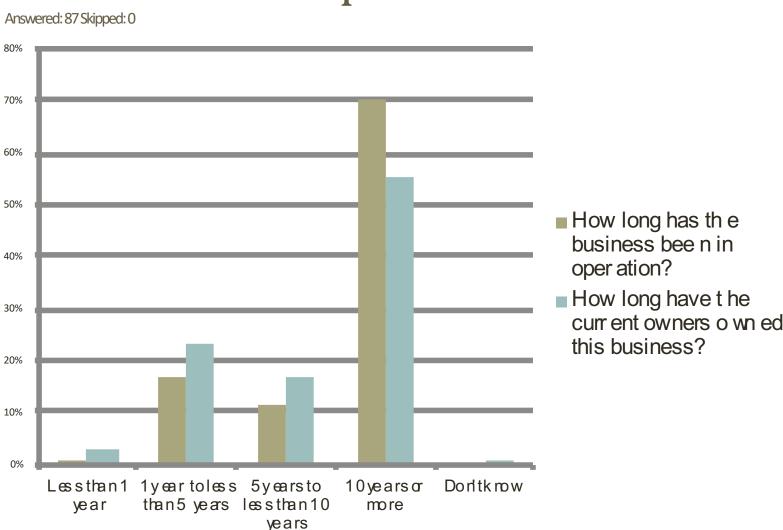
TIBRE Drumheller

- We invited 108 tourism businesses in the Drumheller area participate in the TIBRE Drumheller project – 87 agreed – an 81% response rate
- 22% of Drumheller's business licenses in 2017 were issued to tourism businesses
- TIBRE interviews were conducted **April 2 May 28**, 2018
- The average amount of time spent 20-25 minutes
- 19 volunteers attended training and conducted interviews for a total of 219 volunteer hours

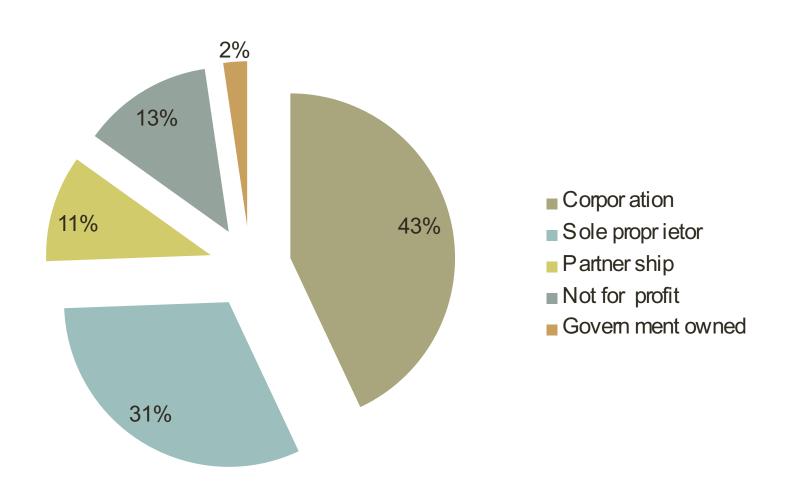
What is the nature of your business?



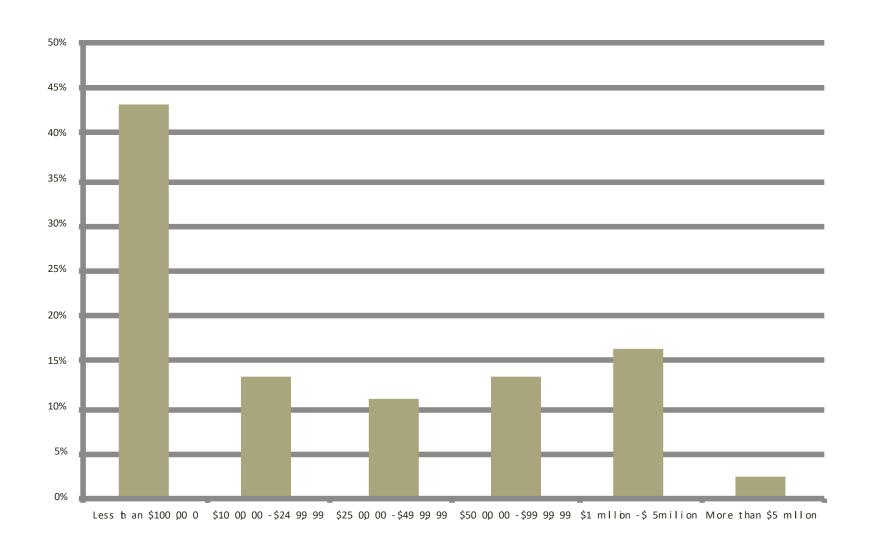
How long in operation and under current ownership?



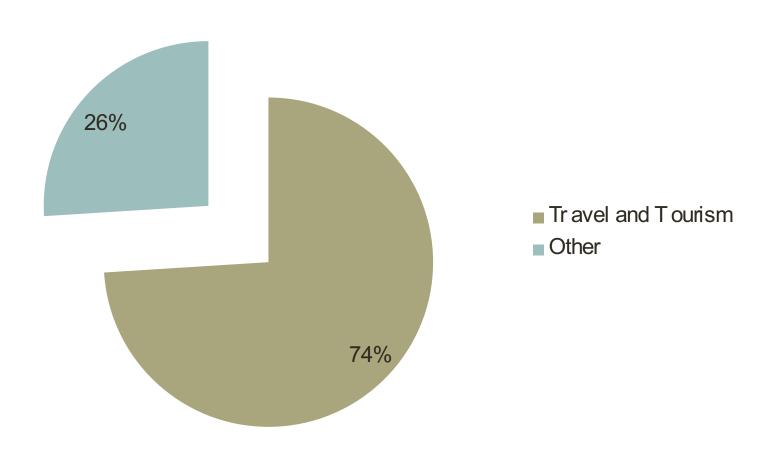
How is the business registered?



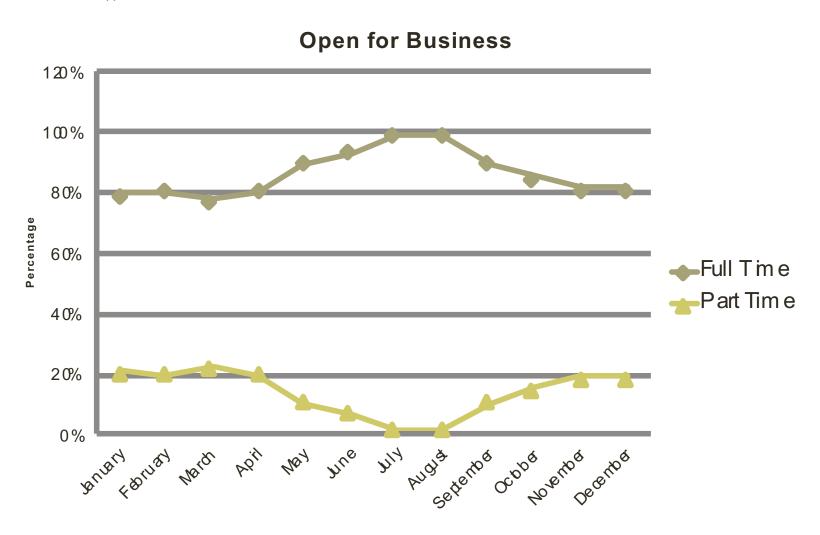
What is the average annual revenue?



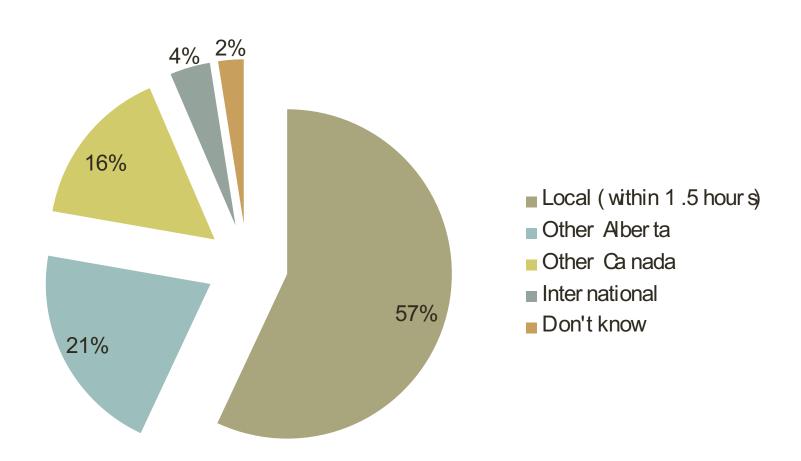
What percentage of business is attributed to travel and tourism?



Months of operation – full time and part time



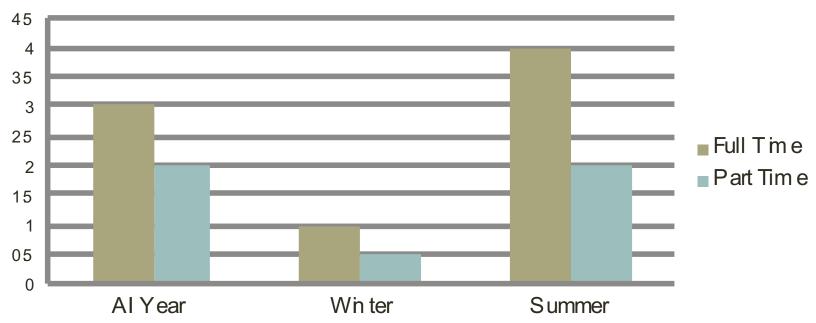
Where do your visitors come from?



How many people do you employ?

Answered: 87 Skipped: 0





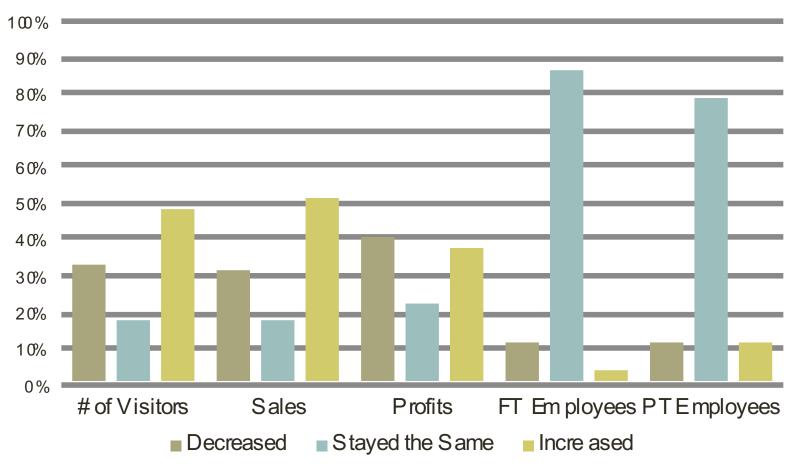
** **324 full-time** and **216 part-time jobs** in the 108 tourism businesses in the Drumheller area

What are your average payroll costs biweekly?

| | Average Biweekly Cost | # of Pay Periods | Average Seasonal Payroll Cost |
|--|--------------------------|------------------|-------------------------------------|
| Winter Season January-April October-December | \$ 7,758 | 15 pay periods | \$ 116,370 |
| Summer Season May-September | \$ 11,497 | 11 pay periods | \$ 126,467 |

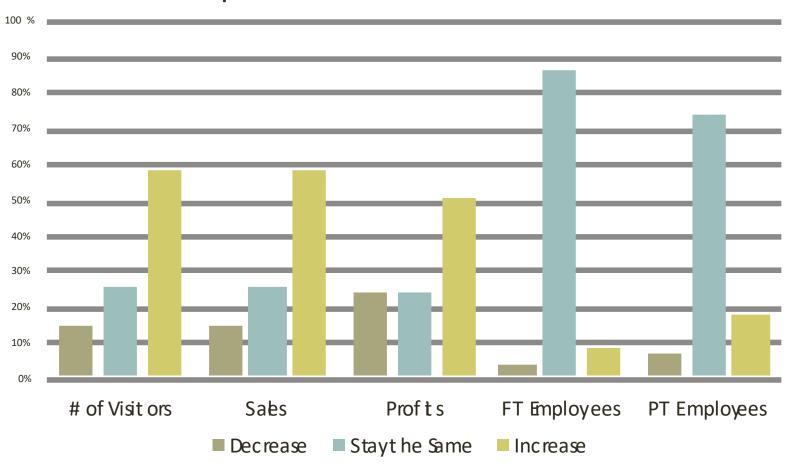
How was business in 2017 compared to previous years?



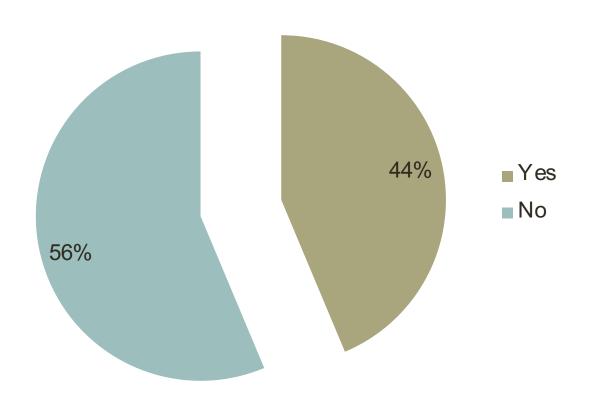


What do you expect in 2018?

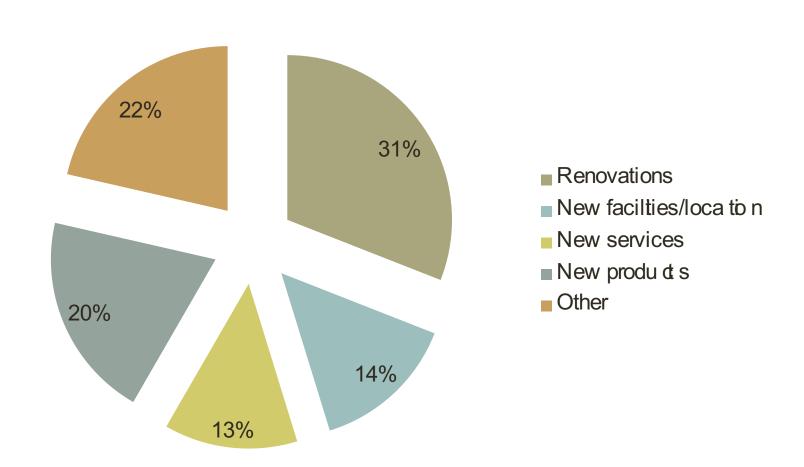




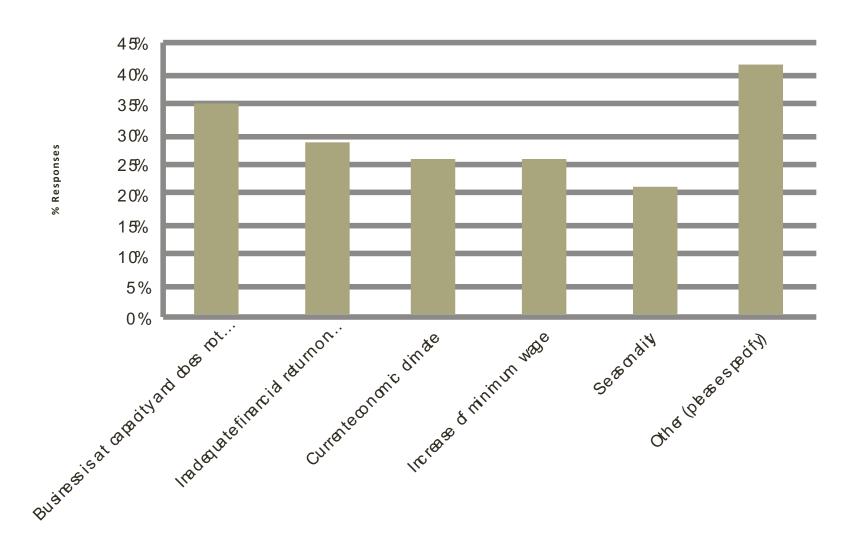
Considering expanding in 2018 or 2019?



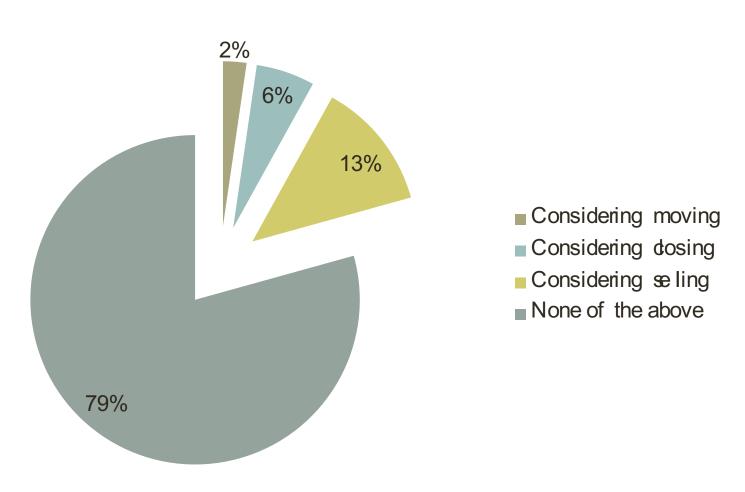
What kind of expansion?



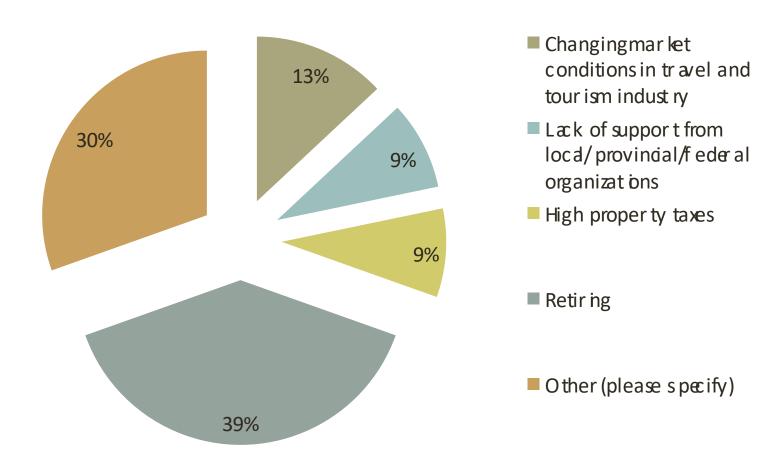
Reasons for NOT expanding



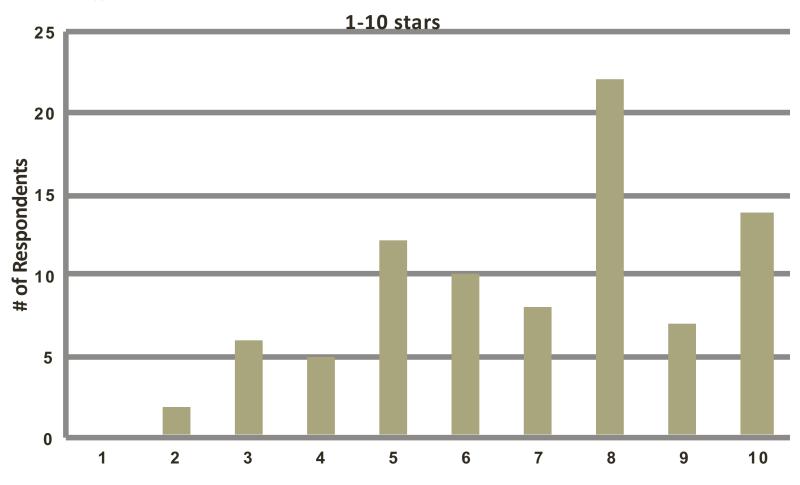
Considering moving, closing or selling in 2018-19?



Reasons for moving, selling or closing

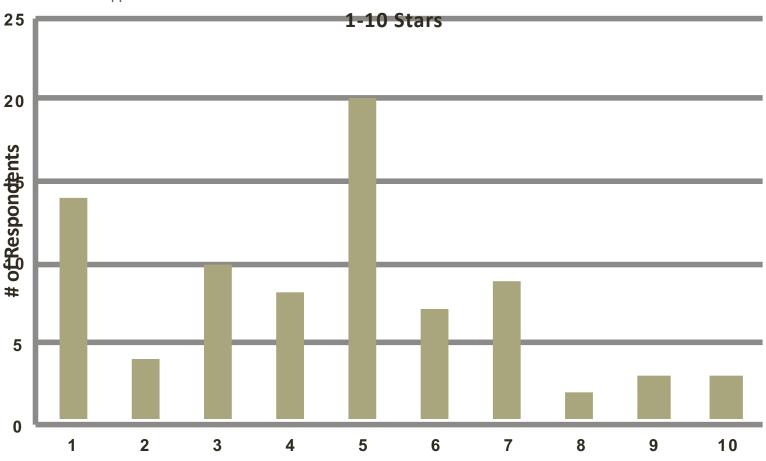


Drumheller, as a community, supports tourism businesses



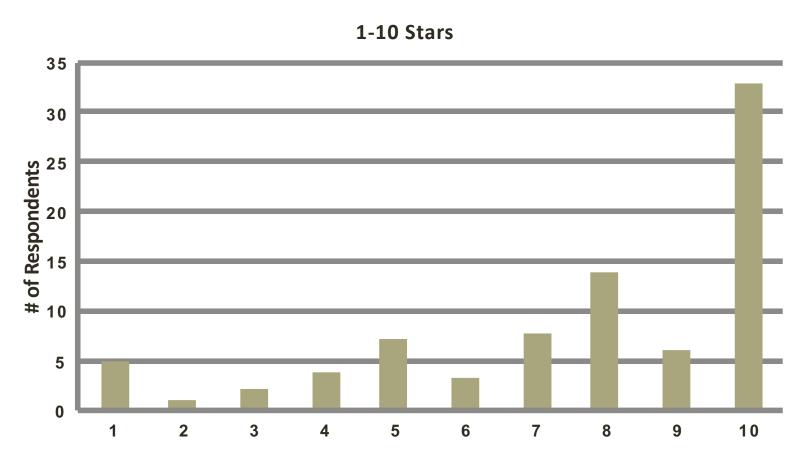
1=Completely Disagree to 10=Completely Agree

It is easy to find, recruit and retain good quality staff in Drumheller



1=Completely Disagree to 10=Completely Agree

I would like to work with the Town of Drumheller and Travel Drumheller to work on promotional pieces for Drumheller



1=Completely Disagree to 10=Completely Agree

Questions?

Next Steps

 Complete full report and presentation for Drumheller Town Council – Date TBD

 Development of external/business report for Drumheller Business Community

 Meet with the TIBRE project group and community leaders to discuss learnings from the project and go forward strategy.